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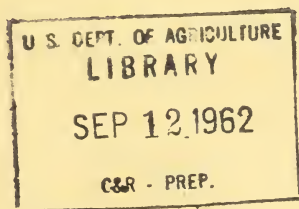
USDA STATE DEFENSE BOARD MEMBERS
(Including Puerto Rico and
Virgin Islands)

and

USDA REGIONAL LIAISON REPRESENTATIVES

and

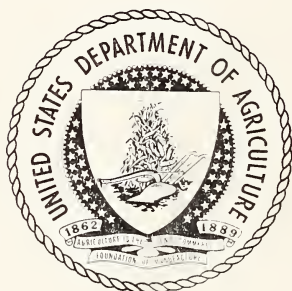
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FOREWORD

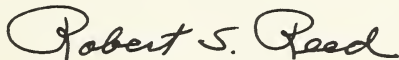
This directory has been compiled for the use of USDA and other officials in planning for defense and survival of enemy attack. A nationwide emergency organization has been formed to harness the Department's peacetime capability for the defense task.

In cooperation with other federal agencies, Regional Liaison Representatives have been appointed to form part of an operating machinery in the event of severance from higher authority. The representatives will work in eight regions with the Defense Department's Office of Civil Defense and the Office of Emergency Planning. In case USDA national headquarters is unable to function, the RLRs provide policy direction to State offices.

USDA State Defense Boards, manned by field staff members of USDA agencies, have been established in each State and one for Puerto Rico and the Virgin Islands. They will be able to direct USDA agricultural defense operations in an emergency.

USDA County Defense Boards have been set up in nearly every county and metropolitan area for the same purpose. In nearly all cases the chairman is the County office manager for Agricultural Stabilization and Conservation Service. He would have full authority to direct operations in the national food effort, if that becomes necessary. Membership in the county group includes, where possible, representatives of ASCS, Cooperative Extension Service, Farmers Home Administration, and Soil Conservation Service. In some areas, Agricultural Marketing Service, Agricultural Research Service, and Forest Service are represented.

It is likely that an attack would disrupt communications between the Department's national headquarters and regional and local levels. On this assumption, each level of the Department's defense organization will be equipped to carry out USDA activities in accordance with national policy without direction from above.



Robert S. Reed
Special Assistant to the Secretary

DEFENSE PLANNING AND NATURAL DISASTER
INFORMATION AND COORDINATION

DEPARTMENT OF AGRICULTURE
WASHINGTON, D. C.

Overall Program Direction and Coordination

Robert S. Reed, Special Assistant to the Secretary of Defense Code 111 or DUDley 8-4626
Central liaison; interchange of information; coordination of defense planning and
mobilization activities of the Department.
George H. Walter, Defense Assistant Code 111 or DUDley 8-7149
Interagency liaison and coordination within Agriculture.

Regional Organization

USDA has established Regional Liaison Representatives to coordinate activities with the Office of Emergency Planning and the Office of Civil Defense, Department of Defense in the field. These RLR's are assisted by a staff of USDA field personnel from Agricultural Marketing Service, Agricultural Research Service, Agricultural Stabilization and Conservation Service, Cooperative Extension Service, Farmers Home Administration, Forest Service, and Soil Conservation Service. If communications with higher authority are cut off, each USDA RLR is responsible for providing policy direction for all USDA programs in his region until communications are restored. This includes policy direction to Chairmen of USDA State Defense Boards. A list of USDA Regional Liaison Representatives follows:

Region 1	Harry Watling, Acting, 1305 P.O. Building, Boston 10, Mass	CApitol 3-7758
Region 2	William H. Hollaway, Olney, Md.	WHitehall 6-6200, or Code 1269
Region 3	George G. Montgomery, Acting, Room 223, Peachtree- Seventh Building, 50 Seventh Street NE., Atlanta 23, Ga	TRinity 6-3311
Region 4	Maurice P. Ward, Acting, 536 S. Clark Street, Chicago 5, Ill	HARRison 7-7523
Region 5	Raymond J. Totoro, P.O. Box 2935, University Hill Sta- tion, Denton, Tex	DUpont 2-5491
Region 6	Robert M. Webb, Building 50, Denver Federal Center, Denver 25, Colo	BElmont 3-3611
Region 7	Harry E. Schaulis, Santa Rosa, Calif	LIberty 2-1680
Region 8	Walter L. Kline, Acting, 1218 SW. Washington Street, Portland 5, Oreg	CApitol 6-3361

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